







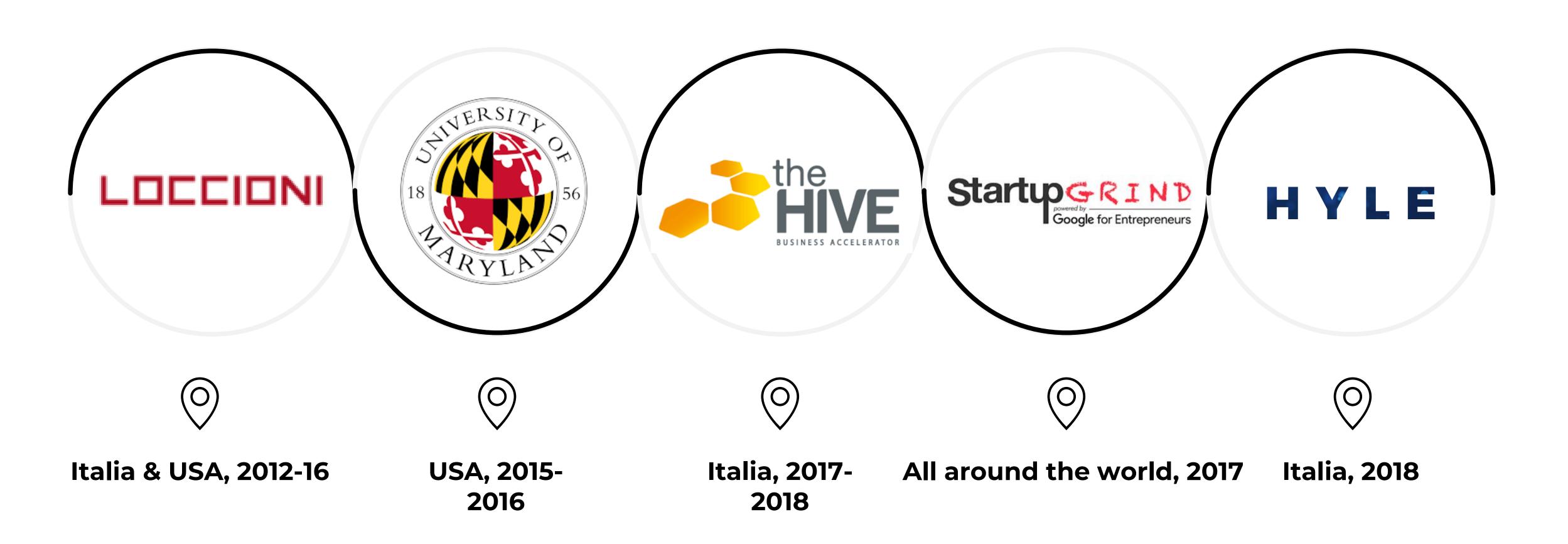
Senior Innovation Manager & Founder

- Ph.D. in Management
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## My global journey







#### 1. START WITH THE ANALYSIS

- Competitors: define your competition
- PEST analysis: quantitative analysis of the market, territory, contest with research data
- SWOT analysis: strengths, weakness, opportunities, threats
  - Value proposition





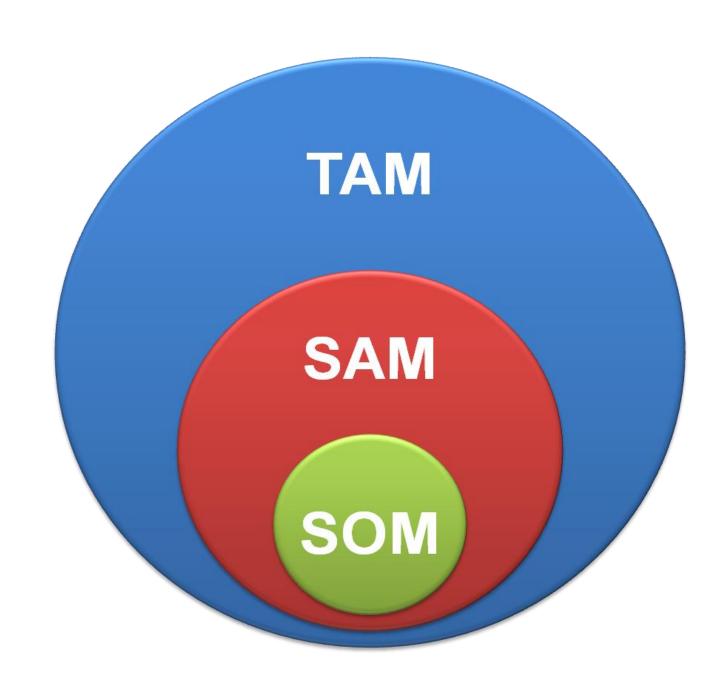
#### 2. TARGET MARKET

 Target: what is my market, how big, user personas

• TAM: total addressable market

SAM: serviceable available market

SOM: serviceable obtainable market







#### 3. TAM – TOP DOWN METHOD

 Total Adressable Market: The total available market, which is sometimes also called the Total Addressable Market, can be seen as the market that would serve in a world without constraints and competitors. This means that in established markets it would be total sales in that market if the company were a global monopoly





### 4. SAM & SOM – BOTTOM DOWN METHOD

 The bottom-up approach gives us a more realistic hypothesis of the market. Here we take into consideration the constraints, the competitors and the demand. Here we identify customer segments and what we want to achieve.





#### 5. SAM- Serviceable Available Market

 SAM is the part of the market we will be addressing, namely the part of TAM on we are planning to focus on. When it addresses a market, it must be segmented first. Furthermore, they must be taken into consideration of actual capacity calculations..





## 6. SOM- Serviceable Obtainable Market

SOM is the part of the SAM market that we can acquire





#### 7. COMPETITORS – WHY ARE IMPORTANT

- Being aware of what your competitors are doing and their strategy in general will allow you to get a huge competitive advantage
  - The competition analysis can help you to:
  - 1. Develop an effective marketing strategy
    - 2. Identify new marketing opportunities
      - 3. Help you plan future investments.





#### 7. COMPETITORS – WHY ARE IMPORTANT

# Selection of the most relevant information concerning competitors

- 1. Brand awareness: fnd the% of your target audience that talks about your competitors
- 2. Pricing: what is the cost of their products/services
- 3. Financial information: shares price, annual reports, etc.
  - 4. Products: point of pain & strengths of their products/services
  - 5. Customer experience: what are their customer care standards





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Our failures are known, Our successes are not



# "Nothing is created, nothing is lost, everything changes"



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